



10th February 2011

Mr. Edward Kitson
Ryder Cup Match Director
The European Tour
Wentworth Drive
Surrey
GU25 4LX

Dear Edward

Madrid 2018 Ryder Cup - Revised Staging Plan - February 2011

I am very pleased to be able to present you with the Revised Staging Plan for Club de Campo Tres Cantos, Madrid's proposed venue for the Ryder Cup 2018.

This new Staging Plan has been prepared to reflect the changes to the golf course layout since the previous issue in May 2010 and to update the staging elements in light of your comments and site visit last month.

The first thing one notices about the plan is the pivotal location of the Tented Village at the very heart of the site. Everything revolves around this key merchandising area. It is the first area the spectators pass through on arrival and the last place they visit at the end of the day. It is virtually impossible for the spectators to visit the site without passing through the Tented Village. We feel it is essential to the success of the show that this area is always busy and vibrant and will be the area that visitors return to frequently during the day. Its central location ensures this and the fact that each of the final five holes adjoin it will benefit trade enormously.

I'd like to talk you through a few key changes we have made:

- We have altered the arrangement of the hospitality suites and the way in which the area is measured. There are now five pavilions with a total ground footprint of 6,800m² for the 'front of house'. This area can be doubled or tripled with multi-storey structures. The 'yellow' bar attached to each hospitality suite indicates the 10-metre deep service area. Behind each pavilion we have indicated where the 6-metre wide access roads will be, plus space for storage and deliveries. The suite behind Green 17 is a new addition. The hilltop location offers a spectacular view of the two closing holes.
- We have indicated where the grandstands may go, together with the number of seats in each location. The grandstand dimensions are based upon those installed at Celtic Manor. For instance, alongside Hole 16, there could be four stands of the same size as the one behind Green 18 at Celtic Manor, plus two smaller ones.



- We have moved the TV and Contractor compounds to the north-west of the site. I visited this area last week and it is perfectly suited to the task. The area is largely flat, well screened and lies immediately adjacent to the new access route planned to enter the site from the north. There is actually far more space than is necessary and I have shown the possibility (Label 22) of expanding the compounds area as required. It takes about 5 minutes to get from the highway along the new route and that is before the surface is improved. The Compounds adjoin the main 'spine road', but also have use of an exclusive river crossing midway along Hole 2 for fast access to the clubhouse.
- We have shown two spectator routes around the golf course. One is for the leisurely spectator who wants to get a flavour of the play but does not want to walk to the far reaches of the course and the other is the main route to be followed by the dedicated spectator. There are many more ways to walk around the course, but we have just shown a single, easy to follow route for the sake of clarity.
- We have included two new underpasses on the cart path route which will be exclusively for players and officials during the tournament. These are between Green 11 and Tee 12 and between Green 16 and Tee 17. The one between 16 and 17 is particularly beneficial to the players as it passes beneath the main entry point to the tented villages. This solution avoids any congestion and delays to the players progress between holes at such a vital point in the match.
- I've proposed a couple of minor alterations to the use of tees for the Ryder Cup. On the 10th, I've shown us using the second tee forward, further down the hill from the back tee, which sits on top of the escarpment. I felt that the back tee, whilst spectacular, impeded pedestrian traffic flow to and from the 1st tee, whilst the next tee forward, being lower down the hill, offers spectators the opportunity to mass on the hillsides around it for a fabulous view of play. The hole still plays as a 500-yard Par 4, so we have a bit of slack to play with. Similarly, with the par 3 16th, I have suggested play from the yellow tee at 222 yards, to give us room for the large grandstands to the left of the hole and general circulation between 15 and 16.
- A range of pedestrian access routes are displayed, reflecting the current proposals being put forward by Madrid 2018. I believe further details are available from Juan Jose Abaitua.

I trust that you find this updated Staging Plan provides you with the information you need at this stage, but please do not hesitate to contact me if you require further clarification on any issues.

Yours sincerely



Robin Hiseman
Golf Course Architect
European Golf Design